Special Meeting / Study Session

Board of Trustees

Coast Community College District

District Board Room

May 26, 2010

4:00 p.m. Closed Session, 5:00 p.m. Open Session

Minutes

A Special Meeting / Study Session of the Board of Trustees of the Coast Community College District was held on May 26, 2010 in the Board Office at the District Office.

1. Call to Order

Board President Jerry Patterson called the meeting to order at 4:00 p.m.

2. Roll Call

Trustees Present: Mr. Patterson, Mr. Moreno, Mr. Howald,

Ms. Hornbuckle, Dr. Prinsky and Student Trustee Robert Lane

Trustees Absent: None

3. Opportunity for Public Comment

There were no requests to address the Board during Public Comment.

4. Convene to Closed Session

The meeting convened to Closed Session at 4:01 p.m. to discuss the following items:

a. Public Employment (Pursuant to Government Code Section 54957 (b) (1))
Position: Vice Chancellor, Human Resources

b. Conference with Labor Negotiators (Pursuant to Government Code Section 54957.6)

Agency Negotiators: Trustee Jerry Patterson, Board President, and Dr. Ding-Jo Currie, Chancellor

Unrepresented Employee: Vice Chancellor of Human resources

c. Public Employee Performance Evaluation (Pursuant to Government Code Section 54957)

Position: Chancellor

d. Conference with Legal Counsel: Anticipated Litigation (Pursuant to Subsection "b" of Government Code Section 54956.9)

Threatened Litigation by William Lin

e. Public Employee Discipline/Dismissal/Release (Pursuant to Governemnt Code Section 54957)

5. Reconvene to Open Session

The meeting reconvened to Open Session at 5:21 p.m.

6. Report of Action from Closed Session

Board President Patterson, reported that on a motion by Dr. Prinsky and seconded by Mr. Howald, the Board voted unanimously to appoint Deborah Hirsh as Vice Chancellor, Human Resources.

Motion carried with the following vote:

Aye: Mr. Patterson, Mr. Moreno, Mr. Howald, Dr. Prinsky, and Ms. Hornbuckle

No: None Absent: None

Dr. Teeter, Secretary of the Board of Trustees reported that on a motion by Mr. Howald and seconded by Mr. Patterson, the Board approved the settlement agreement for William Lin as referenced in Agenda Item 4d, Conference with Legal Counsel: Anticipated Litigation (Pursuant to Subsection "b" of Governemnt Code Section 54956.9), Threatened Litigation by William Lin.

Motion carried with the following vote:

Aye: Mr. Patterson, Mr. Moreno, Mr. Howald, Dr. Prinsky, and Ms. Hornbuckle

No: None Absent: None

7. Pledge of Allegiance - Trustee Jim Moreno

Trustee Moreno led the Pledge of Allegiance to the United States.

8. Opportunity for Public Comment

There were no requests to address the Board during Public Comment.

9. Approval of Employment Agreement for Vice Chancellor of Human Resources Position

It was moved by Dr. Prinsky and seconded by Mr. Patterson to approve the Employment Agreement with Deborah Hirsh for the Vice Chancellor of Human Resources position. (See appendix A, pages 7-8)

Begin Study Session

10. Board of Trustees' Study Session: Coast Community College District Budget

10.01 State Budget Update and Chancellor's Report on Tentative Fiscal Year 2010-11 Budget (30 Minutes)

Dr. Ding-Jo Currie, Chancellor and CM Brahmbhatt, Vice Chancellor of Administrative Services provided the Board with a presentation and update on the status of the budget for the Coast Community College District. (See appendix B, pages 9-34)

10.02 Round Table Discussion with Constituency Groups (1 Hour)

The following individuals addressed the Board with statements and comments on behalf of their constituency group.

Coast Federation of Educators

Dean Mancina, President (See appendix C, pages 35-36)

Coast Federation of Classified Employees

Neal Kelsey, Executive Director

Coast Community College Association/California Teachers Association Barbara Price, President

Coast District Management Association

Vince Rodriguez, Representative (See appendix D, page 37)

Association of Confidential Employees

Lynne Thissell, President

Coastline Community College Academic Senate

Nancy Jones, President

Golden West College Academic Senate

Diane Restelli, President

Orange Coast College Academic Senate

Vesna Marcina, President Elect

Coastline Community College Student Advisory Council

Lee Fuller, President

Associated Students of Golden West College Associated Students of Orange Coast College

10.03 Comments from the Board of Trustees

Board members provided individual comments.

Board President Pattson recessed the meeting at 7:30 p.m. for a brief break.

Board President Patterson reconvened the meeting at 7:44 p.m.

End Study Session

11. Board Action to Provide General Direction for the Preparation of a Draft Tentative Budget and Call for a Public Hearing on the Tentative Budget Adoption for June 23, 2010

It was moved by Ms. Hornbuckle and seconded by Mr. Howald to direct staff to consider all information from testimony provided at the May 26, 2010 Special Meeting / Study Session in formulating a balanced tentative budget for consideration at the Public Hearing on June 23, 2010 with direction for minimal use of one-time funds.

Motion carried with the following vote:

Aye: Mr. Patterson, Mr. Moreno, Mr. Howald, Ms. Hornbuckle and Dr. Prinsky

No: None Absent: None

12. Staff Presentation and Board Discussion of District Vision 2010

Martha Parham, Director, Marketing and Public Affairs provided the Board with a presentation of District Vision 2010. Following discussion, Board Members provided input and suggested changes. This item will be brought back before the Board at a later date for approval.

There being no further business, it was moved by Mr. Lane and seconded by Mr. Howald that the meeting be adjourned.

Motion carried with the following vote:

Aye: Mr. Patterson, Mr. Moreno, Mr. Howald, Ms. Hornbuckle and Dr. Prinsky

No: None Absent: None

The meeting was adjourned at 8:23 p.m.

Secretary of the Board of Trus	tees

Appendices

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A. Press Release for Vice Chancellor of Human Resources	7-8
B. CCCD Budget Workshop	9-34
C. CFE Statement	35-36
D. CDMA Statement	37

Appendix A



CONTACT: Martha Parham District Director, Public Affairs (714) 438-4605

May 26, 2010

NEWS

Coast District Trustees Select Hirsh to Lead Human Resources for Multi-College District

Former Navy Captain appointed Vice Chancellor of Human Resources beginning July 1, 2010

Costa Mesa, Cal. — At their recent meeting, the Board of Trustees appointed Deborah Hirsh as Vice Chancellor of Human Resources for the Coast Community College District. Hirsh will begin as Vice Chancellor on July 1, 2010.

Hirsh has over 20 years of human resources experience, including many years in the United States Navy. Most recently, Hirsh served as the Senior Associate Vice Chancellor of the Los Angeles Community College District.

"Ms. Hirsh's experience as a leader in human resources is extensive," said Board President Jerry Patterson. "She has been recognized for her strategic revitalization of human resource practices within large educational institutions. The Board is impressed with Ms. Hirsh's record of organizational and collective bargaining accomplishments," Patterson continued.

""Coast Community College District with its three leading edge colleges enjoys a national reputation for its people and for excellence in providing innovative educational programs," Hirsh said. "I am thrilled for the opportunity to join CCCD's executive team to help in realizing the District's exciting vision for the future."

"Ms. Hirsh will bring new perspectives from her vast human resource experience, not only from other school districts but also from her lengthy military career," said Dr. Ding-Jo Currie, Chancellor. "With our significantly reduced staff next year, Ms. Hirsh has much work ahead of her in providing the necessary leadership for our three colleges and the district site. We look forward to having her start in July."

Hirsh Selected Vice Chancellor Page 2 of 2

Hirsh earned an MBA from California State University, Stanislaus and a BA in Anthropology and Physics from the University of Colorado.

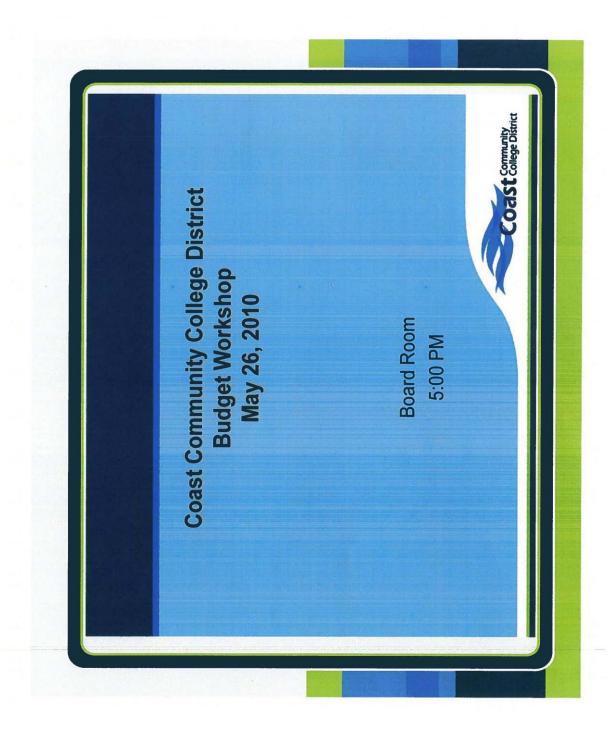
Hirsh currently serves as the Interim Senior Vice Chancellor for Human Resources at the Los Angeles Community College District (LACCD). As the chief human resources officer, Hirsh provides leadership for operational human resources as well as labor negotiations. Hirsh has also worked as a dean of students for the U.S. Navy.

The Coast Community College District is headquartered in Costa Mesa and is the ninth largest district in the country. The District's three colleges - Coastline Community College in Fountain Valley, Golden West College in Huntington Beach and Orange Coast College in Costa Mesa - serve over 60,000 students each year providing traditional degree and transfer opportunities, career and technical training, basic skills, English as a Second Language and other community programs.

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Editors: Photo of Ms. Hirsh attached.





CM Brahmbhatt

From: Sent: Skinner, Erik [eskinner@CCCCO.EDU] Friday, May 14, 2010 1:55 PM

To: Subject: SO2CBO@LISTSERV.CCCNEXT.NET Budget Update--May 14, 2010 May Revision

Dear Colleagues:

This afternoon, Governor Schwarzenegger released his May Revision which offers adjustments to his January budget proposal. The updated budget plan, based on the Administration's latest revenue and expenditure estimates, will frame the remainder of this year's legislative budget process. With the basic parameters now in focus, the Capitol's budget deliberations will begin in earnest.

As expected, the size of the overall budget shortfall has not changed significantly from the magnitude identified in January. Whereas the January budget proposal contained an estimate of \$19.9 billion, the May Revision identifies an estimated budget shortfall of \$19.1 billion. What has changed is that many of the solutions proposed by the Governor in January are no longer available. Most significantly, \$6.9 billion that the Governor planned on getting from the federal government did not fully materialize.

To make up for these lost solutions, the Governor relies almost exclusively on deep budget cuts in health and human services program. Among these is the total elimination of CalWORKS welfare to work program (\$1.1 billion) and deep cuts to In-Home-Supportive Services (\$637 million). By anyone's standards these are brutal cuts that, if enacted, would represent a drastic reduction in the safety net available to California's most vulnerable citizens. Even the Governor's spokesman referred to the proposed cuts as "terrible."

Protecting Higher Education

As expected, funding for UC, CSU, and the California Community Colleges in the May Revision essentially mirrors the Governor's Budget released in January. In late April, Governor Schwarzenegger made public statements emphasizing the need to maintain the state's investment in higher education and threatening to veto any budget sent to him by the Legislature that provided less funding for higher education than proposed in his January budget.

In the May Revision, the Governor upped the ante by retracting his January proposals to reduce funding for CalGrant student financial aid. For community college students, the most notable item in the Governor's earlier proposal was the elimination of new Competitive CalGrant awards. The Governor now supports full funding for new Competitive CalGrant Awards in 2010-11 and has stated he will veto any budget that does not contain this funding. This change in position is a very positive development and reflects a willingness on the part of the Administration to engage with the higher education segments and student leaders.

California Community Colleges

For the California Community Colleges, the May Revision remains virtually unchanged from the Governor's Budget released in January. Key features, consistent with the January proposal include:

2.2 percent enrollment growth (\$126 million). This proposed augmentation would fund approximately 26,000 full-time equivalent students and help the colleges respond to the tremendous enrollment demand they are currently experiencing.

- 0.38% COLA (-\$22.9 million). While the economic factors used to calculate the COLA have changes slightly since January, the Administration chose not to update this figure.

Changes to the January budget proposal are as follows:

- A downward revision of \$6 million in 2010-11 local property tax revenues. The Governor proposes an
 augmentation of \$6 million in state funding to offset this reduction.
- A reduction of approximately \$6 million in federal TANF funds as a result of his proposed elimination
 of the CalWORKs program. In addition, the Governor proposes that the \$26.7 million in state funding
 previously provided for CCC CalWORKs be redirected to support any categorical expenditure through
 the Categorical Flexibility provision.

Cash Shortfalls

The May Revision notes that the state continues to face an extremely tight cash position. While no new proposals are made to address these challenges, the Governor does indicate that the Department of Finance, State Controller, and State Treasurer will continue to monitor the situation and present additional solutions as needed. This indicates a risk of additional funding deferrals being enacted.

Need for Continued Advocacy

While today's budget announcement contains much bad news, there is no question that the Governor has done everything possible to protect higher education, including the California Community Colleges. For this we owe him our appreciation and support. I encourage you to communicate your appreciation to the Governor and also express support for the May Revision in your dealings with your local legislators and the media.

We must be aware that the May Revision is not the finish line. As the budget process moves forward and the Legislature begins meaningful deliberation, state leaders will continue to wrestle with the tough choices before them. It is essential that we continue making our case that investment in the California Community Colleges will help to meet California's most pressing education and training needs. Keeping our doors open for California's unemployed, high school graduates, students displaced from UC and CSU, and returning veterans is the best bet for spurring a strong economic recovery and a brighter future for our state.

Regards,

Erik Skinner

Vice Chancellor for Fiscal Policy California Community Colleges, Chancellor's Office 1102 Q Street Sacramento, CA 95811-6549 eskinner@cccco.edu direct line: 916-323-7007 fax: 916-323-8245 twitter: CCCBUDGETNEWS

CM Brahmbhatt

 From:
 Scott Lay [scottlay@ccleague.org]

 Sent:
 Friday, May 14, 2010 1:52 PM

CM Brahmbhatt

Subject: Governor releases revised budget proposal

Community College League of California

May 14, 2010

Dear C.M.,

Today, Governor Schwarzenegger issued the anticipated revision to his January budget proposal. While the governor proposes additional deep cuts to many health and human service programs, there are few changes to the community college budget. This is a testament to the hard work the faculty and staff of our colleges have been doing to accommodate burgeoning student enrollment demand.

The League's Director of Fiscal Policy, Theresa Tena, and I will be reviewing the detailed documents as they become available and try to get our questions answered at a briefing with the Department of Finance at 4pm. From what has been released, aside from changes to general fund amounts in conjunction with changes in property tax and oil/mineral revenues, the **community college budget remains largely unchanged**. There is no proposed change to the \$26/unit community college fee.

However, the proposal includes a huge victory for community colleges, as the **governor has withdrawn his proposal to suspend the Competitive Cal Grants program** and included the \$45.5 million to fund new grants in the 2010-11 fiscal year.

Let me take a moment to **thank League Regional Representatives** <u>Stacy Berger</u> and <u>Elaine</u> <u>Reodica</u> who have worked particularly hard with local districts, students, and organizations on opposing the Competitive Cal Grant elimination.

There may be a further **small reduction in cost-of-living adjustment**, as it's included in the listing of K-12 budget changes to which our COLA normally is tied, but not specifically broken out for community colleges. The 2.21% enrollment growth is maintained, as are the disappointing cuts to EOPS (\$5 million) and part-time faculty compensation (\$5 million), which are proposed to fund a \$10 million increase in career-technical education.

We will be posting technical updates that we get on the League's twitter stream at:

http://www.twitter.com/ccleaque

An updated budget chart will be posted by Monday at:

http://www.ccleague.org/i4a/pages/index.cfm?pageid=3320

Budget-related questions can be e-mailed to <u>budget@ccleague.org</u> and will be answered as quickly and accurately as possible by League staff.

In his press conference, the governor said that he would not sign a budget that does not include "budget reform" and "pension reform." Asked by reporters for clarification, he indicated that budget reform could include both tax reform and the creation of a "rainy day" fund. On pension reform, he has called for repealing the augmentations to pension adopted in the 1999-2001 period.

The governor closes what he identifies as a \$19.1 billion budget gap through:

Budget cuts: \$12.4 billion
Federal funds: \$3.4 billion

Alternative funding/fees: \$1.3 billion

Fund shifts: \$2.1 billion

While community colleges fared well in this proposal, the devastating cuts to our student success and operational categoricals included last year continue and many colleges will continue to make difficult reductions. Further, a proposed \$1.2 billion elimination of child care services under Proposition 98 and the proposed elimination of CalWORKs will likely affect many community college student parents.

We are likely looking at a prolonged summer budget fight. Many of the solutions proposed by the governor will be very difficult for Democratic legislators to swallow, and the injection of budget and pension reform could complicate the closing of the budget gap. Nevertheless, we appreciate the governor's continued support to keeping the doors open at community colleges and we remain well positioned for this budget fight.

Thank you for keeping your focus on student access, equity and success.

Sincerely,

Scott Lay

President and Chief Executive Officer

Orange Coast College '94

Community College League of California 2017 O Street, Sacramento, California 95811 916.444.8641 . <u>www.ccleague.org</u>

COAST COMMUNITY COLLEGE DISTRICT ADMINSTRATIVE SERVICES

2010/11 (ESTIMATED)	189,965,090	
2010/11 BUDGET CUTS	(11,300,000)	
2010/11 NEW COSTS	6,645,000	
2009/10	194,620,090	
2008/09	198,358,773	193,074,383
	Adjusted Budget	Actual Expense

Budget Shortfall Forecast for Future Years as of 5/7/10

	2010-11	2011-12	2012-13
A) 2009-10 Budget Reduction (covered by one-time funds)	\$ 5,822,688	\$ 5,822,688	\$ 5,822,688
Negative State COLA (.38%)	\$ 648,363	\$ 648,363	\$ 648,363
Board Election	\$ 550,000	\$ -	\$ 550,000
Estimated Mandatory Increase STRS (0%, 1%, 2%) PERS (1.0%, 2.4%, 4.5%) UIC (.42%)	\$ 430,000 \$ 515,000 \$ 7,966,051	\$ 535,000 \$ 1,032,000 \$ 515,000 \$ 8,553,051	\$ 1,070,000 \$ 1,936,000 \$ 515,000 \$10,542,051
B) To Protect Categorical Contract Employees	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
C) Negotiable Items Salary Increase CFE (10/11 increase .75%) CFCE/Classified (unfunded 09/10) CCA CDMA/Other	\$ 400,000 \$ 450,000 unknown unknown	\$ 400,000 \$ 450,000 unknown unknown	\$ 400,000 \$ 450,000 unknown unknown
Health Benefits	\$ 3,000,000	\$ 4,000,000	\$ 5,000,000
Step & Column	\$ 1,200,000 \$ 5,050,000	\$ 2,400,000 \$ 7,250,000	\$ 3,600,000 \$ 9,450,000
TOTAL SHORTFALL	\$14,516,051	\$17,303,051	\$21,492,051
CUMULATIVE SHORTFALL	\$14,516,051	\$31,819,102	\$53,311,153

Assumptions

- There will be a negative COLA for 2010/11 and zero the following 2 years
 Statewide Growth Funds of 2.2% available for 2010/11 only. District share is unknown.

- Faculty contract will expire June 30, 2011.
 CFE/Classified and CCA Contract will expire June 30, 2010.
 District will backfill categorical contract employees. District will backfill categorical contract employees up to \$1.5 million to protect contract employees' jobs.

CCCD HEALTH BENEFITS REPORT 2010-2011 TENTATIVE BUDGET

	2005-06	2006 07	2007 00	20000				7 7 7 7 1 1		5/7/2010
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	2009-10 ACTUAL	DIFFERENCE 09-10 to	(+ OR -)	PROJECTED % INCREASE	PROJECTED \$ TOTAL	PROJECTED
SELF INSURED MEDICAL PLAN						60-80		FOR 2010-11	FOR 2010-11	FOR 2010-11
JULY	\$603,787	\$659,221	\$705.041	\$716 138	\$868 178	6450 040				
AUGUST	824,244	756 207	926 ABB	083 547	000,170	040,2c1¢	21.23%	%00.0	\$894,223	\$26.045
SEPTEMBER	592,315	1,110,597	800,773	1 111 552	4 007 000	(\$102,758)	-10.45%	%00.0	\$907,213	\$26.424
OCTOBER	841,919	787 018	070 854	000 404	789,180,1	(\$13,661)	-1.23%	%00.0	\$1,130,829	\$32 937
NOVEMBER	839.256	961 882	880 450	724 447	120,018	(\$122,170)	-13.11%	0.00%	\$834,322	\$24.301
DECEMBER	477.923	330,690	423 536	276 407	827,418	\$103,301	14.27%	%00.0	\$852,241	\$24.823
JANUARY	1.330.059	1 177 552	1 221 723	1 220 660	389,983	\$13,576	3.61%	%00.0	\$401,682	\$11 699
FEBRUARY	611 900	779 678	1 547 630	1,239,009	1,407,278	\$167,609	13.52%	0.00%	\$1,449,496	\$42 248
MARCH	832 175	808 839	050,140,0	157,328	762,132	\$4,804	0.63%	0.00%	\$784 996	\$22 0E4
APRIL	733 674	040,030	807,675	880,284	1,269,639	\$389,355	44.23%	0.00%	\$1 112 019	(\$157 BOO)
MAY	1 026 284	456,334	912,123	1,013,496	779,900	(\$233,596)	-23.05%	%00.0	\$803 297	\$22,020)
JUNE	743,484	208 505	951,760	924,605	950,000	\$25,395	2.75%	0.00%	\$978.500	423,337
EXCESS CLAIMS	400,000	196,505	792,134	1,105,839	800,000	(\$305,839)	-27.66%	0.00%	\$824,000	\$26,500
TOTAL	100,098	-100,778	-702,734	-406,977	-268,210	\$138,767	%00.0	%000	000'4700	\$24,000
AVEBACE	9,348,922	9,866,623	10,398,438	10,358,197	10,575,020	216,823	2.09%	3 76%	40 072 040	20
PRESCRIPTION DRILL PROCESS	110,611	822,219	866,537	863,183	881,252	18,069	2.09%	3 7695	0144404	\$397,798
PRESCRIPTION DRUG PR	DGKAM			The state of the s			200	2.10%	914,401	\$33,150
12 MONTHS	4,628,350	4,948,745	5,088,954	5.466.536	6 300 000	CR22 AGA 1	45 050/			
AVERAGE	385,696	412,395	424,080	455.545	525,000	\$60.45¢	15.05%	8.00%	\$6,804,000	\$504,000
PRESCRIPTION ADMINISTRATIVI	RATIVE FEE				200000	004,600	10.20%	8.00%	\$567,000	\$42,000
12 MONTHS	006'6	14,903	20,509	12,366	13.800	\$1 434	11 80%	70000		
STOP-LOSS INSURANCE						10110	0.00.1	0.00%	\$13,800	\$0
12 MONTHS	635,444	780,484	835,358	940,620	929,024	(\$11,596)	-1 23%	15 00%	64 060 570	
ADMINISTRATIVE PEE - PCA							100	13.00.0	\$1,006,378	\$139,354
12 MONTHS	461,351	503,894	492,823	510,094	540,000	\$29.906	5 RG 94	2000	200 2004	
CONSULIANI PEE - DRIVER							2000	2.00.0	000,700\$	\$27,000
TZ MONTHS	25,000	55,000	25,000	55,000	55,000	\$0	0.00%	%000	\$55 000 J	-
12 MONTHS	1002.0	7400						2000	000,000	08
TOTAL SELE INSTINED MEDICAL	0,738	6,654	6,387	6,217	5,968	(\$249)	4.01%	0.00%	\$5 068	06
12 MONTHS	AE 44E 70E	40.470.000						The state of	000,00	200
# OF FMPI OVEES	19,149,709	16,1/6,303	16,897,469	17,349,030	18,418,812	1,069,782	6.17%	2.80%	19 486 964	4 000 450
PER EMPLOYEF-COST	10,410	1,396	1,398	1,390	1,367				1367	761,000,1
KAISER	10,742	11,386	12,087	12,481	13,474	THE PERSON NAMED IN			14.255	
12 MONTHS	1.977.785	2 205 931	2 466 010	1906 747 0	000 000 0					
PACIFICARE		100,004,2	610,004,2	7,147,390	3,090,000	342,604	12.47%	2.75%	\$3,267,760	177.760
12 MONTHS	3,653,890	4.190.042	4 961 678	5 786 464	6 540 000	200				
TOTAL HIMO				2,100,101	000,0+0,0	(53,839	13.03%	3.94%	\$6,797,860	257,860
12 MONTHS	5,631,675	6,395,973	7,427,697	8.533.557	9 630 000	4 006 449	70000	The state of the s	The second second second	
# OF EMPLOYEES	709	752	811	888	883	Charleson's	12.05%	4.52%	10,065,620	435,619
PER EMPLOYEE COST	7,943	8,505	9,159	9.610	10 906				883	The second
TOTAL ALL MEDICAL PLANS		1000			20010				11,399	1
# OF FMDI OVER	20,777,380	22,572,276	24,325,166	25,882,587	28,048,812	2,166,225	8.37%	5.36%	30 EE3 E04	
PER EMPLÓYEE COST	0.805	2,148	2,209	2,278	2,250				2.250	1,503,772
	0,000	enc'ni.	210,11	11,362	12,466	La Constitution of the Con			2,404	

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MONTHS	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 ACTUAL	DIFFERENCE 09-10 to	(+ OR-)	* PROJECTED PR (+ OR-) % INCREASE	PROJECTED	PROJECTED
SELF INSURED DENTAL PLAN CI	PLAN CLAIMS					60-80		FOR 2010-11	FOR 2010-11	FOR 2010-11
12 MONTHS	2,366,274	2.490.517	2 614 17E	2 740 074	000 000					
# OF EMPLOYEES	2:037	2.068	2 076	2 110	2,000,000	\$100,126	3.64%	2.82%	\$2,930,328	80.328
PER EMPLOYEE COST	1,162	1,204	1,259	1,303	1,365				2,088	
VISION SERVICE PLANVISION SE		RVICE PLAN ADMINISTRATIVE FEF	SATIVE FEE						1,403	-fr
12 MONTHS	372.127	392 740	388 250	024 770	200 000					
# OF EMPLOYEES PER EMPLOYEE COST	1,946	1,976	1,965	1,978	1,944	15,230	3.96%	1.94%	\$407,754	7,754
I EF INCIDANCE			000	CAL	206		7000		210	
LI E INSONANCE	100									
LONG-TERM DISABILITY INSTIRA	\$785,311	\$949,748	\$1,058,802	\$1,093,745	\$1,120,000	\$26,255	2.40%	1%000	\$4 130 000	
0.10								0.00.0	\$1,120,000	20
CARE RESOURCES	328,973	428,454	457,830	480,136	495,000	\$14,864	3.10%	10.00%	\$544.500	\$49 500
12 MONTHS	41,815	14.778	45 303	47.679	10000					
MEDICARE REIMBURSEMENT	ENT				19,000	\$7,322	2.77%	%00.0	\$49,000	80
12 MONTHS	315,918	327,005	319,294	331 791	350 000	640 200	1			
MISC.				101100	200,000	607'016	5.49%	%00.0	\$350,000	\$0
12 MONTHS	0	0	c	0	0					
TOTAL OTHER	1,472,017	1,719,985	1,881,229	1,953,360	2,014,000	60.650	3.40%	%00.0	0\$	\$0
TOTAL ALL BIANC								0/ O4-17	2,003,500	\$49,500
TO WE WELL PLANS	24,987,798	27,175,518	29,208,829	30,970,581	33,312,812	2,342,231	7.56%	4.93%	34 954 166	4 644 964
REBATES & EMPLOYEE						18 18	1 476 1			1,041,004
CONTRIBUTIONS	2,841,695	3,177,521	3,122,621	3,670,987	3,800,000	129,013	3.51%	1 00%	000 000 00	
							20.00	8.00.	93,838,000	38,000
NET COST SALL PLANS	22,146,103	23,997,997	26,086,208	27,299,594	29,512,812	2,213,218	8.11%	5.43%	31.116.166	4 603 354
# OF EMPLOYEE	2.089	2 144	2470	0000						100000
PER EMPLOYEE COST	10,601	11,193	12,010	12,392	13,563	1 171	0.45%	7007 3	2,176	
							0.00	3 4 5 W	WUC FF	-

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CCCD HEALTH BENEFITS REPORT 2010-2011 TENTATIVE BUDGET

		TOTAL	FAC 400 001	\$13,480,964	\$3,267,760	\$6 707 9E0	000,101,00		\$29,552,584		\$2 030 328	42,000,020
PAID C! AIMS	MONTH! V	DATE	£4 700 07	61,100.37	\$1,140.00	\$1 285 00					\$150.00	
115/10 BASED ON		FAMILY	736	007	193	386	4 245	515,1			1.346	
NT FOR 2010-2011 AS OF A	MONTHLY	RATE	\$589.54	£440.00	00.04	\$495.00				00114	00.75\$	00 00
Y DRIVER ALLIA		SINGLE	631	134		171	936			240	(42	654
PROJECTIONS PROVIDED BY DRIVER ALLIANT FOR 2010-2011 AS OF 4/15/10 BASED ON PAID CLAIMS		MEDICAL	SELF INSURED	KAISER	DACIEIOABE	HARILIDAL	TOTAL	OTAL MEDICAL		PENTAI	70117	NOISI

VAIOTO		+0.000÷	130	76.007, F&	\$19,486,964
MAISER	134	\$440.00	193	\$1.140.00	\$3.267.760
PACIFICARE	171	\$495.00	386	\$1,285.00	\$6 797 ABO
TOTAL	936		1 315		200,101,00
TOTAL MEDICAL			20.		620 552 504
					455,335,384
DENTAL	742	\$57.00	1,346	\$150.00	\$2 930 328
VISION	651	\$8.50	1.293	\$22.00	\$407 754
OTHER INSURANCE					\$2,063,500
TOTAL PROJECTED WITHOUT RESERVE FOR RUNOUT CLAIMS	T RESERVE FOR	RUNOUT CLAIMS			\$34,954,166
FUNDS AVAILABLE FROM EMPLOYEES & RETIREES	PLOYEES & RE	IIREES			\$3,838,000
GENERAL FUND CONTRIBUTION REQUIRED FOR HEALTH INSURANCE	ION REQUIRED	FOR HEALTH INSURA	NCE		\$31,116,166
# OF EMPLOYEES COVERED					2,176
PER EMPLOYEE COST FOR 2010-11	2010-11				14,300
NET \$ INCREASE FROM ACTUAL 2009-10 TO PROJECTED COST FOR 2010-11	JAL 2009-10 TO	PROJECTED COST FOI	R 2010-11		\$1,603,354
NET % INCREASE FROM ACTUAL 2009-10 TO PROJECTED COST FOR 2010-11	UAL 2009-10 TO	PROJECTED COST FO	IR 2010-11		5.43%
NET \$ INCREASE FROM BUDGETED 2009-10 TO PROJECTED COST FOR 2010-11	SETED 2009-10	TO PROJECTED COST	FOR 2010-11		\$3,007,535
NET % INCREASE FROM BUDGETED 2009-10 TO PROJECTED COST FOR 2010-11	GETED 2009-10	TO PROJECTED COST	FOR 2010-11		10.99%
AVAILABLE RESERVE AS OF 6/30/10 FOR RUNOUT CLAIMS	3/30/10 FOR RUI	JOUT CLAIMS			0\$
PROJECTED RESERVE REQUIRED FOR IBNR MEDICAL CLAIMS AS OF 6/30/10	IRED FOR IBNR	MEDICAL CLAIMS AS (DF 6/30/10		\$1,700,000

DISTRICT ADMINISTRATION IS RECOMMENDING FUNDING OF \$ 14,300.00 PER EMPLOYEE BASED ON HISTORICAL PERFORMANCE OF LAST TEN YEARS.

Coast Community College District Administrative Services

		ENDS	ENDS	VACANCIES	VACANCIES	Total from	Doront from	
	Fall 2009	(from General	General	(from General	General		ENDS &	
	Census	Fund)	Fund %	Fund)	Fund %	Vacancies	Vacancies	
Faculty	482	41	%6	14	3%	55	11%	
Classified	816	19	2%	19	2%	38	2%	
Managers	151	ß	3%	∞	2%	13	%6	
Confidential	14	1	7%	1	7%	2	14%	
Total	1463	99	2%	42	3%	108	7%	

Summary ENDS Program Statistic and Vacants - FiNAL *Longevity is included in Current Salary for ENDS not Statutory Benefits.

Site:	District-wide					
	District wide	Total # of Employees	Current Salary	Statutory Benefits	Health Benefits	Total
Gener	al Fund:				Dononto	Total
Faculty -	- ENDS Retirements	38	4,066,620	534,823	_	4,601,443
Faculty -	- Vacants	13	718,120	101,400	-	819,520
		51	4,784,740	636,223	-	5,420,963
Counsel	or - ENDS Retirements	3	364,188	46,373		410,561
Counsel	or - Vacants	1	61,553	8,691	_	70,244
		4	425,741	55,064		480,805
	d - ENDS Retirements	17	992,099	211,697	_	1,203,796
Classifie	d - ENDS Resignations	2	83,115	17,754	25,600	126,469
Classifie	d - Vacants	19	833,790	185,685	- 1	1,019,475
		38	1,909,004	415,136	25,600	2,349,740
	tial - ENDS Retirements	1	75,712	16,172	-	91,884
	tial - ENDS Resignations	0	-	-	<u>-</u> 2	,
Confiden	tial - Vacants	1	70,367	15,671	-1	86,038
		2	146,079	31,843	-	177,922
	s - ENDS Retirements	5	587,228	97,374	-	684,602
	s - ENDS Resignations	0	-	-	-	-
Managers	s - Vacants	8	827,625	144,474		972,099
		13	1,414,853	241,848	-	1,656,701
	General Fund Totals:	108	8,680,417	1,380,113	25,600	10,086,130
	Gross GF Savings		10 000 100			
	PT Faculty Backfill	51 x \$45,000	10,086,130 2,295,000			
	Net GF Savings	31 χ ψ40,000	7,791,130			
	Impact on 50% Law					
	Gross FT Faculty Savings		5,420,963			
	PT Faculty Backfill		2,295,000			
	Net GF Decrease in Facu	Ilty Cost	3,125,963			
	Net GF Savings		7,791,130			
	x 50%		3,895,565			
	Less Net GF Decrease in F	aculty Cost	3,125,963			
	Net Impact on 50% Law		769,602			

Ancillary Funds:					
Faculty - ENDS Retirements	0			17 17 19 14	A 14 (1971) 1 (1974)
Faculty - Vacants	O		-	-	
Counselor - ENDS Retirements	1	109,807	22,692		132,499
Counselor - Vacants	0		140.02	-	132,499
		109,807	22,692		132,499
Classified - ENDS Retirements	4	211,926	45,268	_	257,194
Classified - ENDS Resignations	1	53,366	11,385	12,800	77,551
Classified - Vacants	20	801,854	179,367	12,800	994,021
		1,067,146	236,020	25,600	1,328,766
Confidential - ENDS Retirements	0			_	_
Confidential - ENDS Resignations	0	_	_	_	_
Confidential - Vacants	0	_			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Managers - ENDS Retirements	5	514,046	98,902	New Col	612,948
Managers - ENDS Resignations	0	-	00,002	-	012,940
Managers - Vacants	2	160,337	30,461	_	190,798
m :-		674,383	129,363	-	803,746
Ancillary Fund Totals:	33	1,851,336	388,075	25,600	2,265,011

Funds Available Summary 2010/2011 Coast CCD Administrative Svs

Site	Alloc %	GF Savings	Fac Backfill	Net Savings	Target Reduction	Available
					7,791,130	
District	9.09%	993.248	0	993,248	708,214	285,034
CCC	16.23%	1,372,967	180,000	1,192,967	1,264,500	(71,533)
GWC	28.38%	4,472,482	1,305,000	3,167,482	2,211,123	956,359
осс	46.30%	3,247,433	810,000	2,437,433	3,607,293	(1,169,860)
	100.00%	10,086,130	2,295,000	7,791,130	7,791,130	0

ENDS and Vacant Program Statistics *Longevity is included in Current Salary for ENDS not Statutory Benefits.

District Office - General Fund

Staff Aude	Sch	Sch Rng	Position	Position #	Payroll A or B?	Current Salary	Statutory Benefits	Health Benefits	Funding Source	Total
aff Aide Po6621 B 56,769 12,018 ppl Prog Anl P01004 B 75,510 16,129 ayroll Technician P02943 B 75,510 16,129 pplic Prog Analyst P06309 B 75,510 16,129 r Specialist P06309 B 57,596 12,303 aff Aid 75% P06322 B 45,335 8,426 raphic Info Asst 1 P06322 B 45,335 8,426 raphic Designer 50% P06205 B 29,248 6,514 raphic Designer 50% P06205 B 75,712 16,172 sec Asst to Vc P02092 B 75,712 16,172 aff Assistant, Sr P03564 B 70,367 15,671 an Employee Benefits P04018 B 113,624 23,270 and ToTAL Lyac And Name And	Classified - Re	tireme	nts							
op Prog Anil PO1004 B 75,510 16,129 syroll Technician P02943 B 75,510 16,129 oplic Prog Analyst P06309 B 75,510 16,129 r Specialist P06329 B 75,510 16,129 aff Aid 75% P01621 B 37,835 8,426 raphic Designer 50% P06205 B 29,248 6,514 sec Asst to Vc P02092 B 75,712 16,172 sec Asst to Vc P02092 B 76,712 16,172 an Employee Benefits P04018 B 113,624 23,270 an Employee Benefits P04018 B 113,624 23,270 an Employee Benefits P04018 B 112,071 24,958 an Employee Benefits P04018 B 112,071 24,958 an Employee Benefits P04018 B 112,071 24,958 an Employee Benefits P04018 B 112,071 24,958	* EE		Staff Aide	P06521	8	56,769	12,018		GF.	68,787
syroll Technician P02943 B 57,437 12,160 r Specialist P06309 B 75,510 16,129 r Specialist P06309 B 57,596 12,303 allic Info Asst 1 P06302 B 57,596 12,303 allic Info Asst 1 P06302 B 45,335 9,684 12,800 all Aid 75% P01621 B 37,835 8,426 12,800 sec Asst to Vc P02092 B 75,712 16,172 sec Asst to Vc P02092 B 75,712 16,172 an Employee Benefits P04018 B 70,367 15,671 anior Dir Fac, Plng P00700 B 112,071 24,958 TOTAL Lends 55,568 10,280 11,2,800 Applic Pac, Plng B 112,493 12,800 Applic Pac, Plng B 112,071 24,958 Applic Pac, Plng B 112,071 22,270 Applic Pac, Plng Applic Pac, Plng	* EE		Appl Prog Ani	P01004	8	75,510	16,129		GF	91,639
r Specialist Pos300 B 75,510 16,129 r Specialist Po6309 B 57,596 12,303 a122,822 68,739 bilic Info Asst 1 Po6322 B 45,335 9,684 12,800 aff Aid 75% Po1621 B 37,835 8,426 raphic Designer 50% Po6205 B 29,248 6,514 set Asst to Vc Po2092 B 75,712 16,172 an Employee Benefits PO4018 B 113,624 23,270 anior Dir Fac, Ping Po0700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 GRAND TOTAL ENDS 557,493 112,800	* EE	48	Payroll Technician	P02943	В	57,437	12,160		GF	69,597
aff Aid 75% Po6309 B 57,596 12,303 aff Aid 75% Po1621 B 37,835 8,426 12,800 aff Aid 75% Po6205 B 29,248 6,514 caphic Designer 50% Po6205 B 29,248 6,514 aff Assistant, Sr Po3564 B 75,712 16,172 an Employee Benefits Po4018 B 113,624 23,270 and Employee Benefits Po4018 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 117,865 12,800 GRAND TOTAL BOT TOTAL BOT 173,433 12,800	* EE	59	Applic Prg Analyst	P03700	8	75,510	16,129		GF	91,639
atf Aid 75% PO6202 B 37,835 8,426 12,800 and Po6205 B 29,248 6,514 67,083 14,939 and Employee Benefits PO4018 B 113,624 23,270 and Employee Benefits PO4018 B 112,071 24,958 and PO7000 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 112,800 GRAND TOTAL BOX 014 173,433 12,800	* EE		Hr Specialist	P06309	8	57,596	12,303		GF	66,899
aff Aid 75% PO6205 B 37,835 8,426 12,800 and Po6205 B 29,248 6,514 67,083 14,939 an Employee Benefits PO4018 B 113,624 23,270 and Employee Benefits PO4018 B 112,071 24,958 17,000 TOTAL VACANTS 249,521 55,568 0 17,800 GRAND TOTAL BO7,014 173,433 12,800	2					322,822	68,739			391,561
Public Info Asst 1 P06322 B 45,335 9,684 12,800 Staff Aid 75% P01621 B 37,835 8,426 12,800 Graphic Designer 50% P06205 B 29,248 6,514 6,514 ents Exec Asst to Vc P02092 B 75,712 16,172 Exec Asst to Vc P03564 B 70,367 15,671 Staff Assistant, Sr P04018 B 113,624 23,270 Man Employee Benefits P04018 B 112,071 24,958 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS F07,014 173,433 12,800 GRAND TOTAL 807,014 173,433 12,800	Classified - Re	signati	ions							
Staff Aid 75% PO1621 B 37,835 8,426 Graphic Designer 50% PO6205 B 29,248 6,514 ents 67,083 14,939 Exec Asst to Vc PO2092 B 75,712 16,172 Exec Asst to Vc PO3564 B 70,367 15,671 Staff Assistant, Sr PO4018 B 113,624 23,270 Man Employee Benefits PO4018 B 112,071 24,958 Senior Dir Fac, Ping PO0700 B 112,071 24,958 TOTAL Lends 557,493 117,865 12,800 GRAND TOTAL 807,014 173,433 12,800	EE		Public Info Asst 1	P06322	8	45,335	9,684	12,800	GF	67,819
Staff Aid 75% PO1621 B 37,835 8,426 Graphic Designer 50% P06205 B 29,248 6,514 ents 67,083 14,939 14,939 Exec Asst to Vc P02092 B 75,712 16,172 Staff Assistant, Sr P03564 B 70,367 15,671 Is Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac,Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 10,2800 GRAND TOTAL 807,014 173,433 12,800	-									
Staff Aid 75% PO1621 B 37,835 8,426 Graphic Designer 50% P06205 B 29,248 6,514 ents 67,083 14,939 14,939 exec Asst to Vc P02092 B 75,712 16,172 Staff Assistant, Sr P03564 B 70,367 15,671 Is Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 0 TOTAL VACANTS 249,521 55,568 0 GRAND TOTAL 807,014 173,433 12,800	Classified - va	cants								
Graphic Designer 50% PO6205 B 29,248 6,514 ents 67,083 14,939 14,939 Exec Asst to Vc P02092 B 75,712 16,172 Staff Assistant, Sr P03564 B 70,367 15,671 Is Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 0 TOTAL VACANTS 249,521 55,568 0 GRAND TOTAL 807,014 173,433 12,800	H	48	Staff Aid 75%	P01621	В	37,835	8,426		GF	46,261
ents 67,083 14,939 Exec Asst to Vc P02092 B 75,712 16,172 Staff Assistant, Sr P03564 B 70,367 15,671 Is Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 117,865 12,800 GRAND TOTAL 807,014 173,433 12,800	Ш	54	Graphic Designer 50%	P06205	В	29,248	6,514		GF	35,762
test Assistant, Sr P02092 B 75,712 16,172 Staff Assistant, Sr P03564 B 70,367 15,671 Isa Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 117,865 12,800 GRAND TOTAL 807,014 173,433 12,800	7					67,083	14,939			82,022
Exec Asst to Vc P02092 B 75,712 16,172 Staff Assistant, Sr P03564 B 70,367 15,671 Isa Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 117,865 12,800 GRAND TOTAL 807,014 173,433 12,800	Confidential -	Retiren	nents							
Staff Assistant, Sr P03564 B 70,367 15,671 Its Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 177,865 12,800 GRAND TOTAL 807,014 173,433 12,800	• 11	58	Exec Asst to Vc	P02092	8	75,712	16,172		GF	91,884
Staff Assistant, Sr P03564 B 70,367 15,671 ts Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 117,865 12,800 GRAND TOTAL 807,014 173,433 12,800	-									
Staff Assistant, Sr P03564 B 70,367 15,671 Ints Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Plng P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 117,865 12,800 GRAND TOTAL 807,014 173,433 12,800	Confidential -	Vacant	ø							
Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Plng P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL BODG GRAND TOTAL 897,014 113,865 12,800	7	99	Staff Assistant, Sr	P03564	ш	70,367	15,671			86,038
Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL BDS 557,493 117,865 12,800 GRAND TOTAL 897,014 173,433 12,800	_									
Man Employee Benefits P04018 B 113,624 23,270 Senior Dir Fac, Plng P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 0 TOTAL ENDS 557,493 117,865 12,800 GRAND TOTAL 897,014 173,433 12,800	Managers - Re	tireme	nts							
Senior Dir Fac, Plng P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 TOTAL ENDS 557,493 117,865 GRAND TOTAL 807,014 173,433	99	24	Man Employee Benefits	P04018	8	113,624	23,270		GF	136,894
Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 TOTAL ENDS 557,493 117,865 GRAND TOTAL 807,014 173,433	-					113,624	23,270			136,894
30 Senior Dir Fac, Ping P00700 B 112,071 24,958 TOTAL VACANTS 249,521 55,568 TOTAL ENDS 557,493 117,865 GRAND TOTAL B07,014 173,433	Managers - Va	cants								
249,521 55,568 557,493 117,865 807,014 173,433	99		Senior Dir Fac, Plng	P00700	В	112,071	24,958			137,029
249,521 55,568 557,493 117,865 807,014 173,433	-									
249,521 55,568 557,493 117,865 807,014 173,433										
557,493 117,865 807,014 173,433				TOTAL	VACANTS	249,521	55,568	0		305,089
				GRAN	ral ends	557,493	173,433	12,800		993,247

ENDS and Vacant Program Statistics *Longevity is included in Current Salary for ENDS not Statutory Benefits.

Coastline - General Fund

	Sch Rng	g	Position	Position #	Payroll A or B?	Current	Statutory Benefits	Health Benefits	Funding	Total
aculty	aculty - Retirements	ments								
	AA	Ĕ	Instructor	P05804	A	83,362	11,421		GF.	94,783
	A2	ŏ	Counselor/Coord	P05562	8	137,580	26,902		GF.	164,482
	A2	<u>=</u>	Instr/Coord	P01597	A	137,580	16,854		GF.	154,434
က						358,522	55,177			413,699
aculty	aculty - Vacants	ş								
	AA	ű	Instructor	P00647	A	55,240	7,800		GF	63,040
-										
lassifi	lassified - Retirements	rements	w							
1000	* EE 5	59 Inf	Informatn Sys Tch II	P03512	8	74,782	15,973		GF	90,755
	* EE 4	49 Di	Div/Area Office Coor	P05426	8	58,332	12,460		GF	70,792
	* EE 5	50 Ac	Accounting Tech Sr	P03227	8	62,708	13,394		GF.	76,102
	* EE 4	40 CL	Custodian Sr	P01196	8	51,890	11,084		GF	62,974
4						247,712	52,911			300,623
lassifi	lassified - Vacants	ants								
	EE 5	52 St	Staff Assistant	P05962	В	55,677	12,399			68,076
_										
lanage	lanagers - Retirements	rements	•							
	GG 2	20 Su	Supv Instr Serv	P06358	8	94,154	20,111		GF.	114,265
	DD 3	32 De	Dean Plan Dev Govt	P06370	4	146,811	17,985		R.	164,796
N						240,965	38,096			279,061
lanage	lanagers - Vacants	ants								
	GG 2	24 Dii	Dir, Computer Svs	P03585	В	91,154	20,300		GF	111,454
	3	32 De	Dean	P02215	A	120,061	16,953		GF	137,014
7						211,215	37,253			248,468
				TOTAL	TOTAL VACANTS	322,132	57,452			379,584
				TO	TOTAL ENDS GRAND TOTAL	847,199	146,184			993,383
				i	!					

ENDS and Vacant Program Statistics *Longevity is included in Current Salary for ENDS not Statutory Benefits.

Coastline - Ancillary

Sch	Sch Rng	Position	Position #	Payroll A or B?	Current Salary	Statutory Benefits	Health Benefits	Funding Source	Total
Classified - Retirements	stireme	ents							
* EE	58	Mil/Contract Ed Spec	P01007	8	62,079	14,328		Anc	81,407
-					62,079	14,328			81,407
Classified - Resignations	signa	tions							
* EE	46	Workforce Spec	P05711	8	53,366	11,385 **	12,800	SO	77,551
-					53,366	11,385	12,800		77,551
Classified - Vacants	cants								
EE	48	ISD Staff Aide	P06377	8	50,446	11,451		Anc	61,897
EE	45	Mil/Contract Edu Tech Int	P06398	B	46,908	10,648		Anc	57,556
EE	45	Mil/Contract Edu Tech Int	P06365	8	46,908	10,648		Anc	57,556
EE	39	WIA Support Clerk	B99867	80	40,444	9,181		SO	49,625
4					184,706	41,928			226,634
Managers - Retirements	tireme	ents							
99	24	Dir of Col Bkstr	P05471	8	118,169	25,240			143,409
99	18	Mrg Mil Prm Inst Ser	P06488	8	860'58	18,177		Anc	103,275
N					203,267	43,417			246,684
Managers - Vacants	cants								
99	24	Dir, Contr Dev and Oper	P06361	80	91,154	20,692		Anc	111,846
-					e E				
			TOTAL	TOTAL VACANTS	275,860	62,620			338,480
			TOT	TOTAL ENDS	323,712	69,130	12,800		405,642
				1	1	22.1.2.	2001		

	tatutory Benefits.
92	alary for ENDS not S
int Program Statistic	icluded in Current Sal
ENDS and Vaca	*Longevity is in

Golden West - General Fund

Sch Bra	Position	Position #	Payroll A or B?	Current	Statutory Benefits	Health Benefits	Funding	Total
Faculty - Retirements								
AA	Instructor	P02211	A	108,943	13,346		GF	122,289
AA	Instructor	P04097	V	111,695	13,683		GF	125,378
AA	Instructor	P03375	4	108,943	13,346		GF FP	122,289
¥¥	Instructor	P00932	A	105,477	12,920		GF FP	118,397
00	Instructor - Cosmettg	P05497	4	100,033	12,254		GF FP	112,287
AA	Instructor	P03961	4	108,943	14,925 ***		GF	123,868
AA	Instructor	P01738	4	111,695	13,683		GF	125,378
AA	Instructor	P00293	¥	90,194	12,357 **		GF	102,551
AA	Instructor	P01855	¥	108,943	13,346		GF	122,289
AA	Instructor	P03999	A	108,943	13,346		GF	122,289
AA	Instructor	P04043	V	108,943	13,346		GF	122,289
AA A	Instructor	P03714	¥	108,943	13,346		GF F	122,289
¥	Instructor	P02365	8	76,986	16,444 *		GF.	93,430
AA	Instructor	P01098	4	108,943	13,346		GF	122,289
AA	Instructor	P03735	4	108,943	13,346		GF	122,289
AA	Instructor	P02013	4	108,943	13,346		GF	122,289
AA	Instructor	P03689	4	108,943	13,346		GF	122,289
AA	Instructor	P03456	4	111,695	13,683		GF.	125,378
¥	Instructor	P01749	V	108,943	13,346		GF	122,289
19				2,015,091	256,755			2,271,846
Faculty - Vacants								
AA	Instructor	P03243	∢	55,240	7,800		GF	63,040
AA	Instructor	B99794	∢	55,240	7,800		GF	63,040
AA	Instructor	P00348	∢	55,240	7,800		GF	63,040
AA	Instructor	P01796	∢	55,240	7,800		GF	63,040
AA	Instructor	P02803	4	55,240	7,800		GF	63,040
AA	Instructor	P03086	4	55,240	7,800		GF	63,040
AA	Instructor	P03910	¥	55,240	7,800		GF	63,040

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ENDS and Vacant Program Statistics *Longevity is included in Current Salary for ENDS not Statutory Benefits.

Golden West - General Fund

Sch Rng	Rng	Position	Position #	Payroll A or B?	Current Salary	Statutory Benefits	Health Benefits	Funding Source	Total
AA		Instructor	P04124	A	55,240	7,800		GF	63,040
AA		Instructor	P06416	4	55,240	7,800		GF	63,040
AA		Instructor	P01499	۷	55,240	7,800		GF	63,040
0					552,400	78,000			630,399
Counselor - Retirements	etirem	ents							
8		Counselor	P01012	A	121,396	14,871		GF	136,267
-					121,396	14,871			136,267
Counselor - Vacants	acants								
1 00		Counselor	P00039	4	61,553	8,691		GF	70,244
Classified - Retirements	etirem	ents							
* E0	4	Course Assistant 1	P03809	8	44,082	9,416		G.	53,498
* EE	09	Info Systems Trainer	P04038	8	78,468	16,761		GF.	95,229
* EE	48	Inst Assoc-Bus Ed	P02479	8	58,324	12,458		FP.	70,782
* E1	39	Cosmotology Recptnst	P03193	8	42,984	9,181		GF.	52,165
* EE	48	Staff Aide	P00955	8	965'29	12,303		FP.	668'69
* EE	55	Admin Asst to the VP	P03914	8	68,716	14,678		FP.	83,394
9					350,170	74,797			424,967
Classified - Vacants	acants								
E1	40	Cosmo Dispensary Tec	P02806	В	38,035	8,470		GF	46,505
E1	44	Lab Inst Ast Nurse	P06530	В	41,941	9,340		GF	51,281
EE	51	Maintenance Skilled	P04132	В	54,327	12,099		GF	66,426
EE	39	Switchboard Op Sr	P03264	В	40,444	6,007		GF	49,451
EE	69	Sys/Network Analst II	P05566	В	84,583	18,837		GF	103,420
EE	49	Information Sys Tec Sr	P01277	В	74,869	16,673		GF	91,542
EE	48	Staff Aid	B99804	В	50,446	11,234		GF	61,680
EE	48	Graphic Designer 50%	P01348	В	27,839	6,200		GF	34,039
ω					412,484	91,860			504,344
28	tireme	ents		Manager St.	Charles Section Sectio		AND THE PARTY OF T	The second secon	
99	16	Supervisor, Career	P05691	8	82,432	17,608		F.	100,040

ENDS and Vacant Program Statistics *Longevity is included in Current Salary for ENDS not Statutory Benefits.

Golden West - General Fund

Sch Rng	Position	Position #	Payroll A or B?	Current	Statutory	Health	Funding	Total
4	Vice President	P04089	00	150,207	18,400		FP.	168,607
				232,639	36,008			268,647
igers - Vacants								
2	Grounds Supv	P02163	œ	926,09	13,446		GF	73,822
2	Public Safety Supv	B39858	8	75,199	16,747		GF	91,946
				135,575	30,193			165,768
		TOTAL	VACANTS	1,162,012	208,744			1,370,755
		101	TOTAL ENDS	2,719,296	382,431			3,101,727
		GRAN	ND TOTAL	3,881,308	591,175			4,472,482

ENDS and Vacant Program Statistics *Longevity is included in Current Salary for ENDS not Statutory Benefits.

Golden West - Ancillary

Sch	Sch Rng	Position	Position #	Payroll A or B?	Current Salary	Statutory Benefits	Health Benefits	Funding Source	Total	
ified - F	sified - Retirements	ents								
* EE	45	Adm/Records Tech 2	P06137	8	38,283	8,178		Matric	46,461	
-										
sified - Vacants	/acants									
EE	45	Bookstr Optns Asst	P06196	В	46,908	10,446		Anc	57,354	
EE	41	Campus Sec Ofcr	P06208	В	42,464	9,457		Pkg	51,921	
EE	41	Campus Sec Ofcr .4875	P05961	В	20,702	4,610		Pkg	25,312	
EE	45	Senior Secty	P03846	В	46,908	10,446		Pkg	57,354	
EE	44	Stdnt Activities Asst	P03895	В	46,243	10,298		Anc	56,541	
ıç					203,225	45,258			248,485	
agers - Retirements	Retiremo	ents								
99	24	Dir of Coll Bkstore	P05472	4	110,624	15,156		Anc	125,780	
99	28	Dir Cmmnty & Spec Svcs	P03429	8	136,606	26,755		Anc.	163,361	
2					247,230	41,911			289,141	
nagers -Vacants	-Vacar	nts								
DD	16	Dir Accessibility Ctr	P00683	4	69,183	9,769		DSPS	78,952	
-										
			TOTAL	TOTAL VACANTS	272,408	55,027			327,437	
			GRAN	TOTAL ENDS GRAND TOTAL	285,513	50,089			335,602	

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ENDS and Vacant Program Statistics *Longevity is included in Current Salary for ENDS not Statutory Benefits.

Orange Coast - General Fund
Site:

Sch Rng	Position	Position #	Payroll A or B?	Current Salary	Statutory Benefits	Health Benefits	Funding Source	Total
Faculty - Retirements	nents							
AA	Instructor	P02286	A	108,943	13,346		GF.	122,289
AA	Instructor	P02857	8	97,847	20,879		GF	118,726
AA	Instructor	P03938	V	108,943	13,346		GF	122,289
AA	Instructor	P01754	4	108,943	13,346		GF.	122,289
AA	Instructor	P01883	4	108,943	14,925		GF.	123,868
AA	Instructor	P01707	4	108,943	14,925		GF	123,868
AA	Instructor	P01145	4	108,943	13,346		GF	122,289
AA	Instructor	P02839	4	108,943	13,346		GF	122,289
AA	Instructor	P01308	4	108,943	13,346		GF	122,289
AA	Instructor	P01011	4	108,943	14,925		GF F	123,868
AA	Instructor	P02731	۷	98,465	13,465		G. F.	111,930
AA	Instructor	P02320	Y	108,943	13,346		GF	122,289
AA	Instructor	P01909	4	98,465	12,072		GF.	110,537
AA	Instructor	P01372	¥	108,943	13,346		GF	122,289
AA	Instructor	P02104	∢	97,847	11,986		GF F	109,833
AA	Instructor	P04076	4	102,010	12,946		GF	114,956
16				1,693,007	222,891			1,915,898
Faculty - Vacants	20							
AA	Instructor	P01278	۷	55,240	7,800		GF	63,040
AA	Instructor	P02896	4	55,240	7,800		GF	63,040
2				110,480	15,600			126,080
Counselor - Retirements	rements							
00	Counselor	P03582	4	121,396	16,631		F.	138,027
00	Counselor	P03844	A	121,396	14,871		FP.	136,267
8				242,792	31,502			274,294

	Crange Coas	Orange Coast - General Fund	# colfinsod	Payroll	Current	Statutory	Health Benefits	Funding	F
Classified - Retirements	- Retire				í mao			200	
* EE	38	Custodian	P02375	8	45,980	9,821		GF.	55,801
* EE	48	Inst Assoc Bus Ed	P03344	8	25,415	5,429		F.	30,844
7					71,395	15,250			86,645
Classified - Resignations	- Resig	nations							
E0	4	Lab Inst Assoc Agr/Bio	B99859	8	37,780	8,070	12,800	GF	58,650
-					37,780	8,070	12,800		58,650
Classified - Vacants	- Vacar	ıts							
9	38	Athletic Eq Asst	P02971	В	16,437	3,661		GF	20,098
EO	52	Information Sys Tec 1	P00257	Ю	23,199	5,166		GF	28,365
EO	48	Staff Aide	P05745	В	21,020	4,681		GF	25,701
出	46	Accounting Asst III	P06344	ω	48,086	10,709		GF	58,795
EE	48	Human Resources Spec	P06336	ш	50,446	11,234		GF	61,680
Ш	5	Maintenance Skilled	P05821	В	54,327	12,099		GF	66,426
EE	40	Typist Clerk, Sr	P01475	Ф	41,493	9,240		GF	50,733
Ш	42	Office Coordinator	P06457	ω	43,538	969'6		GF	53,234
œ					298,546	66,486			365,032
Managers - Vacants	- Vacan	ıts							
QQ	32	Dean	P02263	∢	120,061	16,953		GF	137,014
DD	32	Dean	P03833	٧	120,061	16,953		GF	137,014
QQ	34	Vice President	P02015	4	128,642	18,164		GF	146,806
ო					368,764	52,070			420,834
			TOTAL	TOTAL VACANTS	062,777	134,156			911,946
			GRAN	TOTAL ENDS GRAND TOTAL	2,044,974	411,869	12,800		3,247,433

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Site: Orange Coast - Ancillary

48,240 10,304 Pkg 58,544 56,324 12,488 Grant 70,782 106,564 22,762 126,321 129,326 28,383 6,321 Grant 34,704 35,387 7,881 Grant 34,704 35,387 7,881 Grant 34,704 31,529 7,022 DSPS 38,551 31,529 7,022 DSPS 38,551 31,529 7,022 Grant 38,551 41,489 9,240 Fin Aid 55,942 41,489 9,240 Fin Aid 61,680 55,647 11,234 Fin Aid 61,680 55,677 12,399 Grant 68,076 413,923 92,181 61,680 506,104 63,549 13,574 Lab Schl 77,123	22,692 10,304 Pkg 12,458 Carant 7,881 7,022 7,023 7,022 7,022 7,023 7,022 7,023 7,022 7,023 7,023 7,023 7,024 7,025 7,024 7,025 7,024 7,025 7,026 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,027 7,022 7,022 7,023 7,033 7,0	Position Position # A or B?
10,304 Pkg 12,458 Grant 22,762 6,321 Grant 7,881 Grant 7,022 Grant 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 11,239 Grant 11,239 Grant 11,239 Grant 11,239 Grant 13,574 Lab Schl	10,304 Pkg 12,458 Grant 22,762 6,321 Grant 7,881 Grant 7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 92,181 92,181 59,028	Counselor - Retirements QQ Counselor B
10,304 Pkg 12,458 Grant 22,762 Grant 7,881 Grant 7,022 Grant 7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 11,234 Fin Aid 12,399 Grant 11,234 Grant 13,574 Lab Schl	10,304 Pkg 12,458 Grant 22,762 Grant 7,881 Grant 7,022 Grant 7,022 DSPS 7,022 Grant 10,189 Anc 9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 12,399 Grant 11,234 Grant 92,181 92,181 59,028	1 Classified - Retirements
12,458 Grant 22,762 6,321 Grant 7,881 Grant 7,022 DSPS 7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 11,239 Grant 11,239 Grant 11,239 Grant 11,239 Grant	12,458 22,762 6,321 7,881 7,022 7,022 7,022 7,022 7,022 7,022 7,022 6rant 5,066 Hith Ctr 10,189 6,785 6rant 11,234 Fin Aid 12,399 Grant 13,574 Lab Schl	Campus Security Ofcr P02206 B
6,321 Grant 7,881 Grant 7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 11,234 Fin Aid 12,399 Grant 11,234 Grant 11,234 Grant 13,574 Lab Schl	22,762 6,321 7,881 7,881 6,321 6,322 7,022 7,022 6rant 5,066 Hith Ctr 10,189 8,785 11,234 Fin Aid 12,399 Grant 11,234 Grant 92,181 92,181 59,028	Child Care Elig Spec P06437 B
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7,022 DSPS 7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 11,234 Fin Aid 12,399 Grant 11,239 Grant 13,574 Lab Schl	7,022 DSPS 7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 11,234 Fin Aid 12,399 Grant 11,234 Grant 92,181 92,181 59,028	Child Devipmnt Spcit P00507 B
7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 11,234 Fin Aid 12,399 Grant 13,574 Lab Schl	7,022 DSPS 7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 92,181 92,181 59,028	Inst Assoc-Learn Dis P05818 B
7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 8,785 Grant 11,239 Grant 12,399 Grant 13,574 Lab Schl	7,022 Grant 5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 92,181 Grant 92,181 S9,028	Inst Assoc-Learn Dis P05819 B
5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 8,785 Grant 11,239 Grant 12,399 Grant 92,181 E	5,066 Hith Ctr 10,189 Anc 9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 12,399 Grant 92,181 92,181 59,028	Inst Assoc-Success Ctr B99763 B
10,189 Anc 9,240 Fin Aid 8,785 Grant 11,239 Grant 92,181 E	10,189 Anc 9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 12,399 Grant 92,181 S9,028	Medical Assistant P02675 B
9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 12,399 Grant 92,181 tab Schl	9,240 Fin Aid 8,785 Grant 11,234 Fin Aid 12,399 Grant 92,181 B3,574 Lab Schil 59,028	Comm Svcs Reg Tec 2 P06174 B
8,785 Grant 11,234 Fin Aid 12,399 Grant 92,181 E	92,181 92,181 92,181 92,181 92,181 92,181	Fin Aic Tec BFAP P06190 B
11,234 Fin Aid 12,399 Grant 92,181 t	11,234 Fin Aid 12,399 Grant 92,181 92,181 59,028	Receptionist P03142 B
12,399 Grant 8 92,181 8 13,574 Lab Schl	12,399 Grant 92,181 Sol,028	Stdnt Fin Aid/Outrch B99852 B
92,181 E	92,181 13,574 Lab Schil 92,181 59,028	Title III Staff Asst B99837 B
13,574 Lab Schi	13,574 Lab Schi 92,181 59,028	
13,574 Lab Schi	13,574 Lab Schil 92,181 59,028	Classified Management - Retirements
	92,181 59,028	ECE Lab School Coord P05977 B
	92,181 59,028	

LONG-TERM BUDGET SOLUTIONS

- Strategic planning for budget planning
- Reduce ongoing expenditures
- Budget according to institutional priorities
- Leverage and maximize existing resources
- Contain and cap costs in all areas
- Invest in revenue generation capacities
- Reorganize for cost efficiency and institutional effectiveness
- Invest in professional development

PROPOSED SHORT-TERM BUDGET SOLUTIONS

Target as of 5/7/10: \$15 Million

ONGOING (2010 - 2013)

\$ 3.2 million	Shortfall for Ongoing Budget Balance
\$ 11.8 million	Total Ongoing Reduction
0.5 million	Travel, membership, misc.
0.5 million	KOCE note repayment
1.0 million	Non-instructional hourly
2.0 million	Summer reduction
7.8 million	ENDS Program (Based on projection only)

AVAILABLE ONE-TIME FUNDS

\$ 1.0 million ASB/Foundation/Ancillary

Possible Solutions for \$3.2 Million Shortfall

- PERS rate increase many not be effective July 2010
- · Reduce backfill for retired fulltime faculty
- Negotiations with CFCE regarding salary / benefits
- Meet and confer with managers and confidential regarding salary / benefits
- Negotiations with various insurance programs:
 - o Property and Liability Insurance
 - o Stop-Loss Insurance for Health Benefits
 - o Workers Comp Insurance
 - o OCIP Program
- Energy Savings through consolidation of buildings for summer session
- · Renegotiate utility contract for electricity
- · Review District-wide reprographics services and consolidation of copiers

CFE Report to the Board of Trustees, May 26, 2010 (final version)

Good evening. Thank you for giving us three minutes this evening to publicly share our latest perspectives with you regarding the 10-11 tentative budget.

Our suggestions to you tonight fall into three categories:

- 1. Ensure accuracy of data
- 2. Long term solutions
- 3. Short term solutions

When our budget is as tight as it's become, and we're still having trouble balancing it, data accuracy is essential. Here are a few concerns we have expressed to management about the reports you have before you:

- A. More employees are leaving than the reports reflect. These departures apparently do not save the district any money because the colleges "own" that money and can use it for whatever they want. This doesn't sound prudent given the current fiscal situation.
- B. The PERS and STRS increases over the next three years are not only estimates but have not been reduced by the 108-plus employees who are leaving. We've been told told the reports will be updated on July 1st after the employees leave... which is unfortunate since the Board has to make decisions based on this information before then. This is the same for the \$5.8 million that appears in each year's column from the one-time use of reserves. It's going away as a huge chunk of the deficit on July 1, after you have approved a tentative budget for next year.
- C. The budget category "Other Outgo" is often used by districts as a clearinghouse and reserve... and sometimes funds there get overlooked. Look closely at this budget item.

Next topic... Long term suggestions:

- A. Increase the Stop Loss on the Health Benefits PPO Plan. This doesn't require negotiation.
- B. Sometimes you have to spend some money to save more money. For years the HBAC has recommended a Preventative Health Care benefit be added to the PPO plan because preventative care helps the District avoid more expensive care. This is negotiable but the bargaining units have supported it for the last few years at the Advisory Committee meetings.
- C. CFE has observed that the District almost without exception rejects grievances rather than trying to negotiate resolutions to the problems presented. The grievances then continue up the grievance ladder. At each level the costs accelerate. At arbitration, these costs can easily exceed \$75,000. With more than 2000 union employees in this District, a different strategy on the part of the Coast District to at

least attempt to negotiate a workable solution to resolve grievances at the lowest possible level could save significant staff time and real dollars.

And finally, short-term solutions. District management has decided to permanently downsize the Coast District as opposed to temporarily scaling things back. Therefore, the challenging parameter they have restricted us to, and you to, is long term budget solutions <u>only</u>. We disagree with this singular approach, and we recommend you consider these suggestions as well as other shorter-term solutions.

- A. We understand that the colleges get to keep their ending balance on June 30, which they have been encouraged to maximize. On a one-time basis, a percentage of that ending balance may be needed to balance the 10-11 budget.
- B. The Board needs to make a decision about and give clearer direction regarding teaching over the cap. We have more to share about this can't within the short time you've allocated to us this evening.
- C. We encourage the Board to continue to enforce the hiring freeze until the Coast District budget crisis is behind us.
- D. Here's one solution that takes care of the entire \$2.7 or \$3.2 million problem. We have learned that California community college districts that are having problems balancing their budget for next year are not contributing to GASB 45 each year. Only two districts we spoke to reported an expected surplus for next year. Those district were the only ones making a GASB contribution. The District has suggested that not making this contribution is "breaking a promise" to our retired employees. We absolutely believe the District should and can keep this promise without contributing to GASB this year and next. This will free up \$4 million and balance the budget. CFE strongly recommends this.

Thank you.



To: Board of Trustees

Dr. Ding-Jo Currie, Chancellor,

From: CDMA

Re: Temporary Management Budget Reductions (FY 2010/2011)

Date: May 26, 2010

Statement Regarding FY 2010/2011 Budget

In light of the severity of the current fiscal crisis, CDMA readily accepts that inevitable reductions in budget and expenses are necessary for the 2010/2011 fiscal year. The Management team is committed to providing continued leadership to address the budget shortfall. Our approach is centered on identifying shared goals with the Chancellor and the Board of Trustees based on our principles of open and honest communication, equity, and mutual respect. These shared goals include dedication to the fulfillment of the District's mission, to provide support services that promote student success, to help students achieve their educational goals, and the health and welfare all District Employees.

As leaders at a public institution, we feel this is a simple matter of doing the right thing. In this case it is to make shared sacrifices which benefit our long-term District stability and strengths.

Despite a 9% reduction in management staff, our members remain even more committed to providing the necessary leadership to faculty and staff during the coming year as we confront our challenges head on.

CDMA members stand ready to contribute toward closing the \$3.2 million budget gap our District faces and we encourage others to do the same.