# **AUDIT AND BUDGET COMMITTEE MINUTES**

# Coast Community College District Special Meeting of the Audit and Budget Committee August 23, 2018 at 10:00 a.m.

#### **Board Conference Room**

1370 Adams Avenue, Costa Mesa, CA 92626

### **Procedural Matters**

#### 1. Call to Order

The meeting was called to order at 10:00 a.m.

#### 2. Roll Call

Trustees Present: Trustee Jim Moreno and Trustee Mary Hornbuckle

Trustees Absent: None

In Attendance – Dr. John Weispfenning, Chancellor; Dr. Andrew Dunn, Vice Chancellor of Finance and Administrative Services; Dr. Andreea Serban, Vice Chancellor of Educational Services and Technology; Daniela Thompson, District Director of Fiscal Services; Janet Houlihan, GWC Vice President of Administrative Services; Christine Nguyen, CCC Vice President of Administrative Services; Kristi Even, District Budget and Grants Manager; Khanh Tran, Acting Executive Assistant to the Vice Chancellor of Finance and Administrative Services; Fahad Kazi, Internal Audit Coordinator; and Jane Burton, Board Secretary.

Also in attendance: Rachel Snell, District Director of Internal Audit, participated through teleconference.

#### 3. Opportunity for Public Comment

There were no requests to address the Audit and Budget Committee during Public Comment.

#### 4. Approval of Minutes: Meeting of May 31, 2018

On a motion by Trustee Hornbuckle, seconded by Trustee Moreno, the Committee voted to approve the minutes of the Special Meeting of May 31, 2018.

Motion carried with the following vote:

Aye: Trustee Moreno and Trustee Hornbuckle

No: None Absent: None

# 5. Review, Discuss, and Possible Action regarding Internal Audit Quarterly Update

Ms. Snell provided the following update regarding Internal Audit:

- Ethics training was completed.
- OCC Recycling Center employee handbook was updated to better reflect their new business and a PowerPoint related to the new employee handbook was in progress for new hires.

Dr. Dunn reported on the status of External Audit:

- The new project management approach taken for the development of this year's audit was going more smoothly than the prior year's process.
- CliftonLarsenAllen (CLA) pushed the District site visit to the end of September, but were confident in delivering the final report to the Board in November as planned.

#### 6. Review, Discuss and Possible Action regarding External Audit Status

Dr. Dunn provided an update regarding External Audit Status in agenda item #5.

## 7. Review, Discuss, and Possible Action regarding Final Budget

Dr. Dunn provided the following overview on the Final Budget:

- Full-Time Faculty Funding: \$75 million ongoing funds were requested, however, \$50 million was signed into law; allocation framework would be available January/February 2019.
- Fiscal Year 2018-19 Budget Assumptions: the Three Year Transition was the most significant change and would equate to approximately \$15.3 million for the District.
- Student Centered Funding Formula (SCFF):
  - In January 2018, the Governor proposed three major components: FTES Revenue, Need Based Revenue, and Success Based Revenue; split 50% enrollment, 25% need, 25% success.
  - May Revise adjusted the framework from a 50/25/25 formula to a threeyear transition with the first year's formula at 70/20/10; the second year would transition to 65/20/15 and the third year would transition to 60/20/20.
  - Basic Allocation (sum of money received from each district site) would remain as it was under the old funding formula and would be ongoing.
  - Base Allocation (consisted of Basic Allocation, Credit FTES, Non-Credit FTES and Special Admit Students) totaled \$131.7 million.
  - o Supplemental Allocation totaled approximately \$40 million.
  - Success Allocation totaled approximately \$27 million.
  - o Total Computational Revenue (TCR) totaled approximately \$200 million; an increase of \$15.3 million or 8.29% from Fiscal Year 2017-18.
  - o 22 of 72 community districts fell into Hold Harmless this year.
- First SCFF Component: Base FTES
  - Credit Funding would reflect as follows:
    - 2018-19 at 70% = \$3,727

- 2019-20 at 65% = \$3,387
- 2020-21 at 60% = \$3,046
- Second SCFF Component: Supplemental Allocation
  - The three elements included Pell student counts, recipients of Promise Grant or BOG Fee Waiver counts, and AB 540 student counts.
  - Counts were from Fiscal Year 2016-17 and would be \$919 per count for all three years of transition.
- Third SCFF Component: Student Success Allocation
  - o Four out of the eight metrics would now be manipulated at the state level, rather than being generated locally.
  - Historically, these data sets were not subject to External Audit, however, they would now be required; the CDAM (Contract District Audit Manual) would be updated to include this additional scope of work.
  - Rate per count percentages were being calculated; current Fiscal Year would be on a 70/20/10 formula with the success factor moved from 10% to 15% the following year and to 20% in the third year reflecting the following rate per count:
    - 2018-19 = \$111 / count
    - 2019-20 = \$167 / count
    - 2020-21 = \$222 / count
- Three Year Revenue Estimate Under Student Centered Funding Formula (SCFF)
  - Fiscal Year 2018-19 total compensation revenue increased 8.29% from the prior year; Fiscal Year 2019-20 estimated figure would increase 3.21% to \$206.7 million; Fiscal Year 2020-21 estimated figure would increase another 1.49% to \$209.8 million.
- 2017-18 Fiscal Year-End Close
  - 50% Law Compliance closed at 50.72% and an increase to 51.60% was anticipated in the next year.
  - Coast Fair Share of \$50 million Full-time Faculty was approximately \$1.3 million.
  - Fund Balance: this was the third year of declining fund balance; \$36 million district wide, last year was approximately \$41 million and the year prior was approximately \$47 million.
- Multi-year Enrollment Projection
  - Borrowed 1,250 FTES Fiscal Year 2017-18 and would anticipate the same for Fiscal Year 2018-19.
  - o CCCD Fill Rate: showed an uptick of one point.
  - o CCCD WSCH/FTEF: continued to soften.
  - CCCD Section Count: similar number of FTES since Fiscal Year 2012-13 but approximately 2,000 sections were added.
- Major Cost Drivers
  - Health Benefits: would renew health benefit program with a modest increase; the last decade showed a steady trend upward in the cost of delivering health plans; prescription drug plan and self-insured program are the most volatile component in health plans.
  - Pension Costs: continued increases in pension costs; PERS increases would extend beyond 2021 and by 2024 pension costs would exceed

one fourth of actual salary base and similar increases would be expected for STRS.

- New Revenue and New Expenses for Fiscal Year 2018-19
  - New revenue totaled approximately \$15.3 million.
  - New expenses totaled approximately \$10.5 million.
  - o Balance calculated approximately \$4.8 million.
  - Carry Forward Deficit of \$4.5 million from Fiscal Year 2017-18 with new estimated balance of \$4.8 million; this would close the Structural Imbalance Deficit budget with a projected balance of approximately \$284 thousand.
- Final Fiscal Year 2018-19 Budget Allocation Model
  - o Apportionment Revenue reflected under the new model totaled approximately \$200.25 million.
  - State Determined, Lottery, Enrollment Fee, Part Time Faculty Parity Revenues totaled approximately \$206 million.
  - District Wide Local Revenue totaled to approximately \$1.5 million, which included Interest, Joint Use Development, La Habra Rentals, and KOCE Payments.
  - Total Revenue for Distribution through the model totaled just under \$208 million.
  - o Net Revenue from Allocation Model Fiscal Year 2018-19 was approximately \$160 million and the prior Fiscal Year 2017-18 was approximately \$147 million, a difference of approximately \$13 million.
- Major Categorical Program Funding
  - Student Success and Support Program, Student Equity and the Basic Skills Program were combined into one program.
- Education Protection Account totaled approximately \$23.8 million.

### 8. Future Meeting Dates

a) November 9, 2018

# 9. Future Agenda Items

The Committee added the following future agenda items:

- a) Internal Audit Quarterly Report
- b) External Audit Status
- c) Budget Update Funding Formula
- d) Measure M Update

#### 10. Adjourn

On a motion by Trustee Hornbuckle, seconded by Trustee Moreno, the Committee voted to adjourn the meeting at 11:15 a.m.

Motion carried with the following vote:

Aye: Trustee Moreno and Trustee Hornbuckle

No: None Absent: None

Jane Burton

Secretary of the Board