Effective performance goals are SMART as follows:

<u>S</u> pecific	Clear and concise statement of what will be accomplished
<u>M</u> easurable	Observable statement of what will be different once the objective is achieved; clear standard of measurement or outcome
<u>A</u> ttainable	Realistic, feasible in terms of time, cost and the degree of challenge
<u>R</u> elevant	Alignment with district, college, division or department objectives, and contributing to organizational success
<u>T</u> ime- Defined	Completion date, milestone or cycle time

Annual Goal Setting Form

Step 1A of Manager Evaluation Process



Manager Information			Goa	l Type/Symbol	
Manager Name:		Da	ate:	Depa	artment/Division = D
Job Title:					aster Plan = MP
					ersonal Goal = P s rating optional)
Department/Division:					esponsibility = \mathbf{R}
Evaluator:					
Goals	Goal				Completion
(4-8 Goals for discussion and approval)	Туре	Timeline	Progress Notes		Yes/No or %
1. Required for all managers:	R				
Completion of staff and manager evaluations in the required timeframe					
2.					
3.					
4.					

Step 1A of Evaluation Process

Manager Name:					
Goals	Goal Type	Timelii	ne	Progress Notes	Completion Yes/No or %
5.	,,			J	
6.					
7.					
0					
8.					
MANAGER SIGNATURE			EVALUA	ATOR SIGNATURE	
Name:			Name:		
Determine.			Doto:		

Manager Self Evaluation

Step 2 of Evaluation Process



Employee Information		
Manager Name:	Employee ID:	
Job Title:	Date:	
Department:		
Evaluator:		
Review Period: to		
Goals		
General overview of department and personal progress (including while participating on committees and/or outside organizations):	ng meeting the needs of the department	
Goals accomplished:		
Goals in progress:		
Special achievements:		
Behavioral Survey Re	esults_	
Challenges and Oppor	tunities	
Areas for improvement:		
Support needed to achieve desired results:		
Comments		
Additional Comments:		
Signature:	Date:	

Manager Evaluation – Step 3	Coast Community College District			
(To be completed by the evaluator)	COAST College District			
Manager's Name:	Evaluation period:			
Manager's Title:				
Evaluator's Name:	Department/Division:			
Evaluator's Title:				
Achievement of Goals (degree of success in completing annual objectives, taking into consideration the degree of difficulty inherent in each of the objectives)				
Behavioral Survey Feedback (summary focuses on work behaviors, areas of perceiv	ved concern, and areas of perceived effectiveness)			

Manager Evaluation
Name: Page 2
Supervisor Feedback (including comments focusing on the areas listed below)
Job Knowledge:
• Leadership:
Communication:
Judgment/Decision Making:
Quality and Quantity of Work:
Other:
Special Commendations (including recognition of professional activities such as campus or District committee work, extra assignments, involvement with relevant community or state organizations, or professional development activities)
Recommendations of Growth and Development (may also include recommendation for completion of a professional development plan)

Manager Evaluation	
Name:	Page 3
General Comments / Overall Effectiveness	
Managarda Daguarda	
Manager's Response (When applicable, reflects the manager's concerns about t	the evaluation)
(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
L	
(Note: The manager's signature does not signify agreement verify receipt of the evaluation.)	nt with the evaluation but does
Manager's Signature:	Date:
Evaluator's Signature:	Date:
Evaluator 3 Olymatura.	Dalo.